

Appendix A

Auditor's Review

**Robert Smith
&
Associates**



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October 6, 2016

Shaker Heights Public Library
Chad Anderson & Amy Switzer
16500 Van Aiken Blvd.
Shaker Heights, OH 44120

Dear Chad and Amy:

I have reviewed the following materials and analyses prepared for the recent SHPL Board Retreat.

- SHPL Scenarios and Financial Implications
- Assessment of Likely Operating Profile for the County Inclusion Option
- Usage Driver Analysis
- Facility Options Evaluation Criteria & Supporting information
- Shaker Library Options and Criteria Matrix

In my opinion, these documents represent all the necessary elements for a full and effective evaluation of facility options for library service in Shaker Heights. The research and documentation is very thorough and comprehensive. These documents provide the necessary background, support and validation for each of the facility options.

The financial reports provide excellent detail and implications for the various options.

The Library has some very complex decisions to make. But fortunately you do have a wealth of information and research that will assist your decision making.

Respectfully submitted,

Bob Smith
Principal
Robert Smith & Associates

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